



# High-performance local search for TV media planning on TF1

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## **Bouygues: €33 billion revenue**

- Bouygues Construction, Colas, Bouygues Immobilier
- TF1, Bouygues Telecom



## **TF1 Group, media branch: €2.6 billion revenue**

- TF1, the largest European private TV channel
- Eurosport, the largest European sports network



## **TF1 Publicité, advertising subsidiary**

- Manages advertising on TV, radio, web channels



## TF1 launched a new commercial offer in 2012

Classical offer: clients of TF1 send some requests for each of their ads.

Example: “I want to buy 30 seconds in the 8:30 PM commercial break on May 24th for my Miss Dior perfume”.

New offer: clients send some requests for their entire ad campaign.

Example: “I want to plan a campaign over 3 weeks with maximum budget 200 k€, with commercials of duration 15s and 25s, with 30 % of audience in prime time.”

## **New offer: clients define their campaign using goals (= objectives)**

Primary: budget or audience collected, repartition of audience (in %) over day-parts, periods of the campaign, spot durations.

Secondary: spacing of spots in the day, balancing the number of spots each day, augmenting audience collected during lunch or week-end, augmenting audience collected on another target market, etc.

The goals are ordered, since all the goals may not be achieved.

## The global optimization problem

Plan the TV spots of the given campaigns in commercial breaks.

### Constraints:

- Do not exceed the capacity of each commercial break (packing)
- Respect concurrences between campaigns (mutual exclusion)

### Objectives:

- 1) Satisfy at best client goals for each campaign (service)
- 2) Maximize expected revenue until diffusion (revenue)

Each night, active campaigns + new ones are rescheduled.

## Real-life large-scale optimization problem

5000 commercial breaks partially filled with classical offer.  
50 campaigns, that is on average 3000 spots to schedule.  
20 goals per campaign on average.

1 hour of computing time (1 min per campaign  $\approx$  2 sec per goal).  
1 thread on a standard computer.

- Multidimensional knapsack problem
- Highly combinatorial, NP-hard

Our vision:

LS = incomplete & non deterministic search

Our methodology for LS industrialization:

- 1) **Pure & direct** : no decomposition, no hybridization.
- 2) **Highly randomized** : any decision taken is randomized.
- 3) **Aggressive** : millions of feasible solutions explored.

LS = randomized moves + incremental computation

Therefore, our work is concentrated on:

- Designing moves for an effective exploration of the search space
- Speeding up the evaluation of moves

“Incremental computation”, what’s that?

Given a solution  $S$  to an optimization problem and a transformation  $\Delta: S \rightarrow S'$ . Denote by  $|\Delta|$  the length of “changes” between  $S$  and  $S'$ .

Issue: design an  $O(|\Delta|)$ -time algorithm to compute the cost of  $S'$ .



## Implementation of a large pool of moves

Derived from basic transformations: insert spots, remove spots, move spots, exchange spots.

Derived according to characteristics of spots: randomized spots, spots in the same campaign, in the same day, in the same day-part, etc.

- Nearly 30 different moves, picked randomly at each iteration
- Neighborhood induced of size  $O(n^k)$  with small  $k$  but large  $O$
- Neighborhood explored randomly in a first-improvement fashion

## **Difficulty: incremental computation for each campaign goal**

Many goals can be expressed as a sum, or a ratio of two sums, of some attributes associated to each spot:

- Evaluation of “linear” goals = main part of the running time
- Each “linear” goal evaluated in  $O(1)$  time in practice

Factorization of incremental computation codes of linear goals through object-oriented derivation.

# Project figures

150 man-days, 150 k€ paid by TF1 to Bouygues e-lab.  
8 months of work over 2011.

<b>Alpha</b>	March	API + input/output checkers
<b>Beta</b>	June	80% functional, 10 000 iterations/sec
<b>1.0</b>	August	100% functional, 100 000 iterations/sec
<b>1.1</b>	October	Functional adjustments (= evolutions)

Exploitation started in November 2011.

50 M€ of TV commercials planned on 2012 (projection).

## **Automation of the selling & scheduling process**

- Only 2 people work to schedule 50 M€ of TV commercials per year
- Speeding up and securing the business process

## **Optimization of the selling & scheduling process**

- Increase service level to the clients: better campaigns, faster.
- Reoptimization of the schedule each night:
  - Pack in order to schedule more campaigns
  - Optimize expected revenue until diffusion

Increase new-offer revenue by 1% compared to hand-made solutions.  
5 % of high-quality stock (Lunch, Access, Prime) saved for classical offer.

Following this LS methodology, we start developing in 2007 a **math programming solver based on local search**.

LocalSolver handles 0-1 nonlinear models with millions of variables, intractable using state-of-the-art IP/CP/SAT solvers.

The current 2.1 version can be downloaded at

[www.localsolver.com](http://www.localsolver.com)

**Free for faculty and students**

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